

Office of Business Inclusion and Advancement

City of Winston-Salem P.O. Box 2511 Winston-Salem, NC 27102 CityLink 311 (336.727.8000) www.cityofus.org

Memorandum

TO: Mayor, Mayor Pro Tempore, and Members of City Council

FROM: Jakira Westbrook, Business Inclusion Manager

DATE: February 11, 2021

SUBJECT: M/WBE Participation for Agenda Items CC: Evan Raleigh, Assistant City Manager

Ken Millett, Director, Business Inclusion and Advancement

During the February 8th Finance Committee meeting, a few M/WBE related questions were asked about items C-7 – Washington Park Phase I & Old Town Drainage and C-8 – Novack Street Bridge Replacement projects.

C:7 - Washington Park Phase I & Old Town Drainage

After reviewing the scope of work, confirming the relative availability of M/WBE firms, and discussing contract specifications, the City's Internal M/WBE Committee identified subcontracting opportunities in the areas of demolition, clearing & grubbing, erosion control, grading, landscaping, and concrete. M/WBE participation goals were set at 17% MBE and 10% WBE.

The contractor solicited quotes from certified M/WBE firms for any work for which the company is qualified, including the specific trades listed below. The contractor received quotes from certified M/WBE firms for those in *italics*.

- Grading/Erosion Control
- Landscaping (Quote Received; Not Used in Bid. Non-M/WBE submitted quote at a lower price)
- Paving (Quote Received; Used in Bid; White Female/WBE Firm)
- Furnishings
- Utilities
- Gates
- Concrete (Quote Received; Used in Bid; Black/MBE Firm)
- Steel
- Wood Products
- Cladding/Siding (Quote Received; Not Used in Bid. M/WBE who submitted quote was not certified at the time of bid submission)
- Roofing
- Doors/Hardware
- Drywall
- Painting (Quote Received; Used in Bid; Black/MBE Firm)
- Specialties
- Plumbing (Quote Received; Used in Bid; Hispanic American/MBE Firm)
- Mechanical
- Electrical (Quote Received; Used in Bid; White Female/WBE Firm)

With its bid the contractor reached participation of 8.1% with certified minority-owned businesses and 19.7% with certified women-owned businesses. Because the established goal for minority participation was not achieved, the contractor was required to provide the City with Affidavit D which documents their efforts to reach the set M/WBE participation goals.



In the review conducted by the M/WBE Citizens Advisory Committee, the contractor must accumulate a minimum of 115 out of 180 points to demonstrate a Good Faith Effort. For comparison, the State of North Carolina requires 50 out of 100 points. The contractor accumulated an average score of 121, thus demonstrating a Good Faith Effort for M/WBE participation.

Central Builders, Inc. of Mebane will be required to subcontract a minimum of 8.1% of this contract with certified minority-owned businesses and 19.7% with certified women-owned businesses.

C-8 - Novack Street Bridge Replacement

After reviewing the scope of work, confirming the relative availability of M/WBE firms, and discussing contract specifications, the City's Internal M/WBE Committee identified subcontracting opportunities in the areas of demolition, clearing & grubbing, erosion control, grading, hauling, and concrete. M/WBE participation goals were set at 6% MBE and 4% WBE.

The contractor solicited quotes from certified M/WBE firms for any work for which the company is qualified, including the specific trades listed below. The contractor received quotes from certified M/WBE firms for those in *italics*.

- Construction Surveying
- Grading
- Reinforcing Steel (Bridge)
- Concrete Barrier Rail
- Hauling Asphalt (Quote Received; Used in Bid; Black/MBE Firm)
- Guardrail (Quote Received; Used in Bid; White Female/WBE Firm)
- Temporary Silt Fence
- Seeding and Erosion Control (Quotes Received; Not Used in Bid. Non-M/WBE submitted quote at a lower price)
- Waterline
- Sewer
- Hauling Stone (Quote Received; Not Used in Bid; Contractor will self-perform at a lower price)
- Traffic Control/Signs (Quote Received; Used in Bid; White Female/WBE Firm)

With its bid the contractor reached participation of 0.14% with certified minority-owned businesses and 3.03% with certified women-owned businesses. Because the established goals for M/WBE participation were not achieved, the contractor was required to provide the City with Affidavit D which documents their efforts to reach the set M/WBE participation goals.

In the review conducted by the M/WBE Citizens Advisory Committee, the contractor must accumulate a minimum of 115 out of 180 points to demonstrate a Good Faith Effort. For comparison, the State of North Carolina requires 50 out of 100 points. The contractor accumulated an average score of 123, thus demonstrating a Good Faith Effort for M/WBE participation.

Smith Rowe, LLC. will be required to subcontract a minimum of 0.14% of this contract with certified minority-owned businesses and 3.03% with certified women-owned businesses.