

Selected Capital Project Updates - Stop Light Report









Bond Category	Project Name	Scheduled Completion Date	Original Project Budget	Amended Project Budget	Remaining Project Budget	Status Update (as of December 2020)				
						Project Phase	Schedule Status		Budget Status	
							Current Milestone	Entire Project	Current Milestone	Entire Project
Econ Dev	Undesignated Economic Development Site/Infrastructure Improvements	TBD	\$ 7,000,000	\$ 6,860,810	\$ 6,660,810	Planning	●	●	●	●
Econ Dev	Liberty Street Redevelopment - Phase 1	TBD	\$ 2,500,000	\$ 2,500,000	\$ 2,498,279	Planning	●	●	●	●
Econ Dev	Southeast Ward Economic Development	TBD	\$ 3,000,000	\$ 3,000,000	\$ 1,000,000	In Progress	●	●	●	●
Econ Dev	Commercial Redevelopment in Blighted Areas	TBD	\$ 2,000,000	\$ 2,066,725	\$ 1,514,725	In Progress	●	●	●	●
Housing	Neighborhood Revitalization	TBD	\$ 10,000,000	\$ 10,000,000	\$ -	In Progress	●	●	●	●
Housing	East Ward Neighborhood Revitalization	TBD	\$ 1,700,000	\$ 1,700,000	\$ 1,430,000	In Progress	●	●	●	●
Pub Safe	Public Safety Radio Communication System	TBD	\$ 9,000,000	\$ 9,000,000	\$ 9,000,000	Out to Bid	●	●	●	●
Pub Safe	Public Safety Training Complex	TBD	\$ 3,500,000	\$ 3,500,000	\$ 3,468,510	Site Selection	●	●	●	●
Pub Safe	Fire Station #3 Replacement	May 2022	\$ 3,600,000	\$ 3,600,000	\$ 3,339,007	Design	●	●	●	●
Pub Safe	New Fire Station	June 2022	\$ 5,000,000	\$ 5,000,000	\$ 4,352,126	Out to Bid	●	●	●	●
Park/Rec	Park Land Acquisition and Park Development	TBD	\$ 1,000,000	\$ 1,000,000	\$ 342,794	In Progress	●	●	●	●
Park/Rec	Bethania Rural Hall Pocket Park	June 2021	\$ 1,000,000	\$ 1,000,000	\$ 160,394	Construction	●	●	●	●
Park/Rec	Georgetown Pocket Park	TBD	\$ 800,000	\$ 800,000	\$ 796,846	Site Selection	●	●	●	●
Park/Rec	Recreation and Parks Facility Renewal - PFM	TBD	\$ 970,000	\$ 970,000	\$ 279,434	In Progress	●	●	●	●
Park/Rec	Recreation and Parks Facility Renewal - Lighting Improvements	February 2021	\$ 2,105,000	\$ 1,855,000	\$ -	Construction	●	●	●	●
Park/Rec	Recreation and Parks Facility Renewal - Security Improvements	December 2020	\$ 450,000	\$ 450,000	\$ 29,749	Construction	●	●	●	●
Park/Rec	Recreation and Parks Facility Renewal - Tennis Court Repairs	September 2020	\$ 360,000	\$ 360,000	\$ 18,520	Complete	●	●	●	●
Park/Rec	Recreation and Parks Facility Renewal - Indoor Basketball Court Resurfacing	August 2021	\$ 625,000	\$ 625,000	\$ 625,000	Out to Bid	●	●	●	●
Park/Rec	Recreation and Parks Facility Renewal - Pool Repairs	June 2021	\$ 1,700,000	\$ 1,700,000	\$ 140,058	In Progress	●	●	●	●
Park/Rec	Recreation and Parks Facility Renewal - Old Town Drainage Improvements	April 2022	\$ -	\$ 250,000	\$ 227,429	Design	●	●	●	●
Park/Rec	Winston Lake Park Renovations - Phase II	September 2021	\$ 5,300,000	\$ 4,650,000	\$ 1,405,005	Construction	●	●	●	●
Park/Rec	Salem Lake Park Improvements - Phase II	February 2022	\$ 3,700,000	\$ 3,700,000	\$ 3,385,163	Design	●	●	●	●
Park/Rec	Quarry Park Development - Phase II	TBD	\$ 3,100,000	\$ 3,100,000	\$ 2,802,767	Out to Bid	●	●	●	●
Park/Rec	Washington Park Renovations	April 2022	\$ 2,500,000	\$ 2,500,000	\$ 2,243,445	Design	●	●	●	●
Park/Rec	Playground Renovations	April 2021	\$ 1,660,000	\$ 1,660,000	\$ 250,000	Construction	●	●	●	●
Park/Rec	Carl Russell Community Center	September 2021	\$ 1,160,000	\$ 1,160,000	\$ 270,904	Construction	●	●	●	●
Park/Rec	Hanes Park - Phase II	March 2022	\$ 2,170,000	\$ 2,170,000	\$ 1,529,676	Design	●	●	●	●
Park/Rec	WR Anderson Rec Center Gym Renovations	March 2021	\$ 500,000	\$ 500,000	\$ 131,491	Construction	●	●	●	●
Park/Rec	Easton Park Restrooms	September 2021	\$ 500,000	\$ 500,000	\$ 398,369	Design	●	●	●	●
Park/Rec	Strollway Renovations	July 2021	\$ 1,000,000	\$ 1,000,000	\$ 402,990	Construction	●	●	●	●
Park/Rec	Hobby Park Improvements	September 2020	\$ 400,000	\$ 400,000	\$ 119	Construction	●	●	●	●
Streets	Street Resurfacing	November 2021	\$ 13,600,000	\$ 13,600,000	\$ 2,925,934	Construction	●	●	●	●
Streets	Concrete Base Streets Rehabilitation	December 2022	\$ 6,230,000	\$ 6,230,000	\$ 6,134,560	Design	●	●	●	●
Streets	Polo Road Improvements	October 2022	\$ 3,670,000	\$ 3,670,000	\$ 3,320,336	Design	●	●	●	●
Streets	Liberty and Main Street Two-Way Conversion	TBD	\$ 3,600,000	\$ 3,600,000	\$ 3,240,000	Design	●	●	●	●
Streets	Business 40 Corridor Improvements (US 52 to Peters Creek Parkway)	July 2022	\$ 3,800,000	\$ 3,800,000	\$ 3,800,000	On Hold (NCDOT)	●	●	●	●
Streets	First and Second Street Two-Way Conversion	January 2022	\$ 2,800,000	\$ 2,800,000	\$ 138,778	Construction	●	●	●	●
Streets	Multi-Use Path	July 2022	\$ 2,300,000	\$ 2,300,000	\$ 2,300,000	On Hold (NCDOT)	●	●	●	●
Streets	Streetscape Improvements - Phase I	TBD	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	Planning	●	●	●	●
Streets	Bicycle/Pedestrian Improvements	December 2021	\$ 1,400,000	\$ 1,400,000	\$ 1,250,550	In Progress	●	●	●	●
Streets	East End Corridor Area Plan - Phase I	April 2022	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	Planning	●	●	●	●
Streets	Little Creek Greenway	February 2022	\$ 1,500,000	\$ 1,500,000	\$ 1,237,385	Design	●	●	●	●
Streets	Salem Creek Greenway Pedestrian Pathway	December 2021	\$ 1,000,000	\$ 1,000,000	\$ 869,584	Design	●	●	●	●
Streets	Greenway Development	TBD	\$ 800,000	\$ 800,000	\$ 800,000	Planning	●	●	●	●








Bond Category	Project Name	Scheduled Completion Date	Original Project Budget	Amended Project Budget	Remaining Project Budget	Status Update (as of December 2020)				
						Project Phase	Schedule Status		Budget Status	
							Current Milestone	Entire Project	Current Milestone	Entire Project
Pub Safe	V. H. Burke Public Safety Center Renovation	December 2020	\$ 10,000,000	\$ 11,816,763	\$ 46,389	Construction	●	●	●	●
Park/Rec	Happy Hill Park Improvements	September 2020	\$ 5,000,000	\$ 5,182,821	\$ 287	Complete	●	●	●	●
Streets	Meadowlark Drive Road Widening	December 2022	\$ 5,600,000	\$ 12,139,050	\$ 1,814,432	Under Contract	●	●	●	●
Streets	Old Salem Infrastructure Improvements	May 2021	\$ 1,000,000	\$ 3,909,330	\$ 4,016	Construction	●	●	●	●
Park/Rec	Bowman Gray Stadium Improvements	March 2023	\$ 9,000,000	\$ 9,000,000	\$ 121,960	Construction	●	●	●	●
Park/Rec	Belview Recreation Center Replacement	February 2022	\$ 3,000,000	\$ 4,000,000	\$ 3,771,113	Design	●	●	●	●
Park/Rec	Long Creek Park Development	October 2021	\$ 2,000,000	\$ 2,000,000	\$ 257,951	Construction	●	●	●	●
Park/Rec	Liberty Plaza/Kaleideum	TBD	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	Planning	●	●	●	●
Park/Rec	Bankruptcy Court Property Acquisition	October 2019	\$ 1,750,000	\$ 1,658,148	\$ -	Complete	●	●	●	●
Streets	Pedestrian Safety Projects	June 2021	\$ 2,000,000	\$ 2,000,000	\$ 378,340	Construction	●	●	●	●
Streets	Novack Street Bridge Replacement	TBD	\$ 2,000,000	\$ 2,000,000	\$ 1,923,103	Out to Bid	●	●	●	●











●	On Schedule; On Budget
●	Utilizing Contingency (schedule or budget)
●	Project Completion Changing; Over Budget

* Explanations for all yellow and red items are provided in an attachment to this report

**Capital Projects Report
Stoplight Explanations**

<p>Fire Station #3 Replacement</p> <p>Bidding on this project was delayed until the results from the bid of the new Fire Station #13 were complete. Completion of the project is now anticipated in August 2022 (3 month delay).</p>	<p align="center"> Project Completion Date Changing</p>
<p>Bethania Rural Hall Pocket Park</p> <p>Construction start was delayed by a longer than normal contracting process and the contractor needing to quarantine due to COVID-19, which pushed back the pre-construction meeting. Project completion date has been revised to August 2021 (2 month delay).</p>	<p align="center"> Project Completion Date Changing</p>
<p>Recreation Facility Renewal - Lighting Improvements</p> <p>Construction work for this project is underway, but is taking longer than initially anticipated. As a result the project completion date has changed to April 2021 (2 month delay).</p>	<p align="center"> Project Completion Date Changing</p>
<p>Recreation Facility Renewal - Security Improvements</p> <p>Due to the scope of work and staff capacity, the City has issued an RFP and will contract for the remainder of this work. As a result, the construction process is delayed. A revised final completion timeline will be developed as part of the RFP process.</p>	<p align="center"> Project Completion Date Changing</p>
<p>Recreation Facility Renewal - Tennis Court Repairs</p> <p>Construction work for this project is underway, with Carver High School and Fourteenth Street complete. However, construction at Mineral Springs required more time than initially estimated. The project was finished in November 2020 (2 month delay).</p>	<p align="center"> Project Completion Date Changing</p>
<p>Recreation Facility Renewal - Indoor BB Court Resurfacing</p> <p>The first bid process for this project was unsuccessful and was rebid in November 2020. The contract is slated for City Council approval in January. While the current milestone is delayed, staff believe the project as a whole is still on track for completion by August 2021.</p>	<p align="center"> Current Milestone Delayed</p>
<p>Winston Lake Park Renovations - Phase II</p> <p>During pre-construction the contractor made a suggestion concerning the lake dredging element of this project that resulted in significant savings for the City but required re-permitting the erosion control. Construction start has been delayed to allow for the re-permitting process. Completion date has been revised to November 2021 (2 month delay).</p>	<p align="center"> Project Completion Date Changing</p>
<p>Salem Lake Park Improvements - Phase II</p> <p>Due to professional changes within the design firm, the design has been delayed and the project completion date is changing. Completion is now projected for May 2022 (3 month delay).</p>	<p align="center"> Project Completion Date Changing</p>

Hanes Park - Phase II Design is delayed due to personnel challenges experienced by the design firm. Projected completion date is changing to May 2022 (2 month delay).	 Project Completion Date Changing
Easton Park Restrooms The final estimate for this project is overbudget. Staff is currently evaluating additional funding options. Completion timeline will be redefined once funding is identified.	 Project Completion Date Changing  Project Over Budget
Hobby Park Improvements Final completion for this work has been delayed due to COVID-19 related personnel challenges experienced by both the City and the contractor. Work is ongoing and expected to be complete by March 2021 (6 month delay).	 Project Completion Date Changing
Concrete Base Street Resurfacing Due to unforeseen impact on various utilities, such as stormwater, water, and sanitary sewer lines, design for this project is taking longer than anticipated. At this time staff still anticipates the project as a whole being completed on schedule.	 Current Milestone Delayed
Polo Road Improvements Design of the original scope of this project was complete in November 2020 (1 month early), and the project cost was significantly lower than anticipated. As a result a change order was issued to include additional scope of work in the design. As a result, design completion is now delayed. Staff is currently working with designer on finalizing a schedule for the expanded design work and completion timeline will be updated.	 Current Milestone Delayed
Business 40 Corridor Enhancements Project is dependent on NC DOT completing final aspects of their Salem Parkway Project. Due to financial challenges at NC DOT, this has been delayed. Once NC DOT's portion is complete, the final scope and a projected timeline for the City's portion will be developed.	 Current Milestone Delayed

Multi-Use Path	 Current Milestone Delayed Joint project with NC DOT. Due to financial challenges at NC DOT, this project is currently on hold. Completion timeline unclear.
Little Creek Greenway	 Project Completion Date Changing  Utilizing Budget Contingency Design has been delayed due to the need to realign the greenway to avoid conflicts with existing utilities. As a result, the project completion date is changing to May 2022 (3 month delay). Due to a lack of staff capacity to manage the design internally, a consultant has been hired to complete the design. Hiring the consultant increased the design costs, necessitating the use of budget contingency.
Salem Creek Greenway Pedestrian Pathway	 Project Completion Date Changing  Utilizing Budget Contingency Design has been delayed. The designer for this project is also the designer for Meadowlark Drive Widening, a 2014 bond project originally joint with NC DOT. Due to financial challenges at NC DOT, Meadowlark had to be redesigned to allow the City to proceed with that work independent of NC DOT. As a result, the designer was tied up with the Meadowlark project, delaying this project. Completion is projected for March 2022 (3 month delay). Design costs are higher than estimated, utilizing some of the budget contingency.
Vivian H. Burke Public Safety Center Renovation	 Project Completion Date Changing  Utilizing Budget Contingency This renovation is being completed while the building is occupied. At various points, this has caused delays. Additionally, the second floor is currently being redesigned to accommodate the new grant-funded real time crime center. Due to both of these factors, the completion date is changing to September 2021 (9 month delay). An increased scope of work, including redoing windows and installing a sprinkler system, increased costs over original estimates. As a result this project is utilizing budgeted contingency funds. Including contingency funds, the project is within budget.
Old Salem Infrastructure Improvements	 Utilizing Budget Contingency Due to an increased scope of work for this project, costs have surpassed original estimates. As a result this project is utilizing budgeted contingency funds and the completion date has changed. Including contingency funds, the project is within budget.
Belview Recreation Center	 Project Completion Date Changing At Council's request, the scope of work for this center has changed significantly. As a result, the project has been redesigned and the completion date is changing to July 2022 (5 month delay).
Long Creek Park Development	 Project Completion Date Changing The low bidder for this project did not meet the MWBE goals established and needed to go through the good-faith effort process. At the meeting this contract was to be reviewed, the MWBE committee did not have quorum. As a result the contracting process was delayed. The contractor has also experienced COVID-19 related personnel challenges, which have also delayed work. The project is now projected to be complete in December 2021 (2 month delay).

**Capital Projects Report
M/WBE Stoplight Explanations**

Fire Station #3 Renovations

Design

Firm: Ersoy Brake Appleyard Architects, P.A.

Goal: A 10% goal for participation by minority and women-owned businesses was established for this service.

Ersoy Brake Appleyard Architects, P.A. has committed to subcontracting 15% of their work to HUB-certified minority/women business enterprises.

Construction

Contractor: N/A

Goals: N/A

Contractual Percentages: N/A

Fire Station #13

Design

Firm: Peterson/Gordon Architects, P.A.

Goal: A 10% goal for participation by minority and women-owned businesses was established for this service.

Peterson/Gordon Architects, P.A. has committed to subcontracting 35% of their work to HUB-certified minority/women business enterprises.

Construction

Contractor: N/A

Goals: 19% MBE & 13%WBE

Contractual Percentages: N/A

Recreation & Parks Facility Renewal - Lighting Improvements

Little Creek Soccer Fields

Firm: Musco Sports Lighting, LLC

Goals: A 10% goal for participation by minority and women-owned businesses was established for this service.

Sports Lighting, LLC committed to subcontracting 27.6% of the contract to HUB-certified minority/women business enterprises.

Musco

Recreation & Parks Facility Renewal -Tennis Court Resurfacing

Construction

Contractor: Ruston Paving Co., Inc.

Goals: 1% MBE & 10% WBE

Contractual Percentages: 1.2% with minority-owned businesses and 19.0% with women-owned businesses as indicated on their Affidavit "C".

Recreation & Parks Facility Renewal - Indoor Basketball Court Resurfacing

*Purchase and Install; No M/WBE goals applied to the project.

Recreation & Parks Facility Renewal - Pool Repairs

Firm: Aquatic Designs, Inc. for Bolton Pool Renovations

Goal: A 10% goal for participation by minority and women-owned businesses was established for this service.

Aquatic Designs, Inc. executed Affidavit "B" to perform 100% of the work required for the contract without the use of sub consultants.

Firm: Aquatic Designs, Inc. for Long Creek Pool Improvements

Goal: A 10% goal for participation by minority and women-owned businesses was established for this service.

Aquatic Designs, Inc. executed Affidavit "B" to perform 100% of the work required for the contract without the use of sub consultants.

Recreation & Parks Facility Renewal - Old Town Drainage Improvements

Design

Firm: Stimmel Associates, P.A.

Goal: A 10% goal for participation by minority and women-owned businesses was established for this service.

Stimmel Associates, P.A. has committed to subcontracting 10% of their work to HUB-certified minority/women business enterprises.

Construction

Contractor: N/A

Goals: 17% MBE & 10% WBE

Contractual Percentages: N/A

Playground Renovations

Lockland, Reynolds, and Skyland Park

Design

Firm: Jordan Consultants, ASLA, P.A. to complete the playground renovations for Lockland, Reynolds, and Skyland Park
Goal: A 10% goal for participation by minority and women-owned businesses was established for this service.
Jordan Consultants, ASLA, P.A, HUB certified firm, will perform 85% of the project.

Construction

Contractor: W.C. Construction Co., LLC
Goals: 11% MBE & 7% WBE
Contractual Percentages: 0% of this contract with certified minority-owned businesses and 8.1% with certified women-owned businesses as indicated on the Affidavit "D" submitted by the company.

Brushy Fork and Winston Lake Park

Design

Firm: Stimmel Associates, P.A. for Professional Architectural and Engineering Services for the Design and Construction Oversight for Playground Renovations at Brushy Fork and Winston Lake Park
Goal: A 10% goal for participation by minority and women-owned businesses was established for this service.
Stimmel Associates, P.A. has committed to subcontracting 10% of their work to HUB certified minority/women business enterprises.

Construction

Contractor: Bar Construction Company, Inc
Goals: 6% MBE & 6% WBE
Contractual Percentages: Bar Construction Company, Inc. will be required to subcontract, at a minimum, 6.0% of this contract with certified minority-owned businesses and 2.7% with certified women-owned businesses as indicated on the Affidavit "D" submitted by the company.

Winston Lake Park Renovations - Phase II

Design

Firm: Steele Group Architects, PLLC
Goal: A 10% goal for participation by minority and women-owned businesses was established for this service.
Steele Group Architects, PLLC committed to subcontracting 11.19% of their work to HUB-certified minority/women business enterprises.

Construction

Contractor: Hodgkin Construction Company
Goals: 15% MBE and 11% WBE
Contractual Percentages: 1.7% of this contract with certified minority-owned business firms and 8.5% with certified women-owned firms as indicated on the Affidavit "D" submitted by the company.

Salem Lake Park Improvements - Phase II

Design

Firm: Norwood Architecture & Design, Inc.
Goal: A 10% goal for participation by minority and women-owned businesses was established for this service.
Norwood Architecture & Design, Inc. committed to subcontracting 3% of their work to HUB-certified minority/women business enterprises.

Construction

Contractor: N/A
Goals: 9% MBE and 6% WBE
Contractual Percentages: N/A

Quarry Park Development - Phase II

Design

Firm: Stimmel Associates, P.A.
Goal: A 10% goal for participation by minority and women-owned businesses was established for this service.
Stimmel Associates, P.A. has committed to subcontracting 10% of their work to HUB certified minority/women business enterprises.

Construction

Contractor: N/A
Goals: 8% MBE & 6% WBE
Contractual Percentages: N/A

Washington Park Renovations

Design

Firm: Stimmel Associates, P.A.
Goal: A 10% goal for participation by minority and women-owned businesses was established for this service.
Stimmel Associates, P.A. has committed to subcontracting 10% of their work to HUB-certified minority/women business enterprises.

Construction

Contractor: N/A
Goals: 17% MBE & 10% WBE
Contractual Percentages: N/A

Carl H. Russell Community Center Renovation

Design

Firm: Oakley Collier Architects
Goal: A 10% goal for participation by minority and women-owned businesses was established for this service.
Oakley Collier Architects has committed to subcontracting 20% of their work to HUB-certified minority/women business enterprises.

Construction

Contractor: Magnolia Construction, LLC.
Goals: 8% MBE and 5% WBE
Contractual Percentages: 0% with certified minority-owned businesses and 14.4% with certified women-owned businesses as indicated on Affidavit "D" submitted by the company.

Hanes Park - Phase II

Design

Firm: MLA Design Group Inc.

Goal: A 10% goal for participation by minority and women-owned businesses was established for this service.
MLA Design Group Inc., HUB certified firm, committed to perform 80% of the project.

Construction

Contractor: N/A

Goals: N/A

Contractual Percentages: N/A

WR Anderson Rec Center Gym Renovations

Design

Firm: West and Stem Architects, PLLC

Goal: A 10% goal for participation by minority and women-owned businesses was established for this service.

West and Stem Architects, PLLC has committed to subcontracting 58% of their work to HUB-certified minority/women business enterprises.

Construction

Contractor: Dalton Contracting, LLC

Goals: 18% MBE and 11% WBE

Contractual Percentages: 18.6% with certified minority-owned businesses and 45.8% with certified women-owned businesses as indicated on the Affidavit "C" submitted by the company.

Easton Park Restrooms

Firm: Stantec Consulting Services Inc

Goal: A 10% goal for participation by minority and women-owned businesses was established for this service.

Stantec Consulting Services Inc has committed to subcontracting 10% of their work to HUB-certified minority/women business enterprises.

Hobby Park Improvements - Phase I

Design

Firm: Jordan Consultants, ASLA, P.A.

Goal: A 10% goal for participation by minority and women-owned businesses was established for this service.

Jordan Consultants, ASLA, P.A. has committed to subcontracting 10% of their work to HUB-certified minority/women business enterprises.

Construction

Contractor: Ruston Paving Co.

Goals: 9% MBE and 7% WBE

Contractual Percentages: 12.27% with certified minority-owned businesses and 19.78% with certified women-owned businesses as indicated on the Affidavit "C" submitted by the company.

Street Resurfacing

Construction- Contract I

Contractor: APAC-Atlantic, Inc., Thompson-Arthur Division

Goals: 5% MBE & 5%WBE

Contractual Percentages: 5.02% of this contact with minority owned businesses and 5.10% with women owned businesses as indicated in Affidavit "C" submitted by the contractor.

Construction- Contract II

Contractor: APAC-Atlantic, Inc., Thompson-Arthur Division

Goals: 5% MBE & 5%WBE

Contractual Percentages: 5.11% of this contact with minority owned businesses and 5.73% with women owned businesses as indicated in Affidavit "C" submitted by the contractor.

Liberty and Main Street Two-Way Conversion

Design

Firm: John Davenport Engineering, Inc.

Goal: A 10% goal for participation by minority and women-owned businesses was established for this service.

John Davenport Engineering, Inc., HUB certified firm, performed 90% of the project.

Construction

Contractor: N/A

Goals: N/A

Contractual Percentages: N/A

First and Second Street Two-Way Conversion

Construction

Contractor: Sharpe Brothers, A Division of Vecellio & Grogan, Inc.

Goals: 6% MBE and 4% WBE

Contractual Percentages: 6% with certified minority-owned businesses and 4% with certified women-owned businesses as indicated on the Affidavit "C" submitted by the company.

Salem Creek Greenway Pedestrian Pathway

Design

Firm: John Davenport Engineering, Inc.

Goal: A 10% goal for participation by minority and women-owned businesses was established for this service.

John Davenport Engineering, Inc., HUB certified firm, committed to performing 85% of the project.