

City of Winston-Salem
Cash and Investments
As of December 31, 2021

EXHIBIT C

MWBE

Cash

Bank of America Merrill Lynch	321,961	
Bank OZK	20,347,367	
Mechanics & Farmers	2,100,507	M
North Carolina Capital Management Trust	44,679,383	
Pinnacle	20,789,769	
Truist	64,697,019	
Wells Fargo	99,561,159	
Total	\$ 252,497,165	

Bond Proceeds

Bank of New York Mellon	280,981	
North Carolina Capital Management Trust	56,504,476	
Truist	2,541,236	
US Bank	2	
Total	\$ 59,326,695	

Investments-Externally Managed Fixed Income

Advent Capital Management	14,743,962	M
Belle Haven	24,543,578	
Federated Conservative	10,847,540	
Federated Flexible	26,859,550	
Garcia Hamilton & Associates	30,552,581	M
Invesco	11,547,758	
US Bank	20,359,327	
Wells Capital Management	24,616,358	
Total	\$ 164,070,654	

Investments-Externally Managed Equities

Douglas C. Lane & Associates, Inc.	42,391,362	
EARNEST Partners	25,499,999	M
Nuance Investments	14,306,941	
Russell 1000 Growth Fund	44,617,396	
Russell 1000 Value Fund	29,914,627	
Schafer Cullen	26,138,422	
Systematic Financial Management, L.P.	30,767,077	
Thornburg Investment Management	19,685,123	
Vanguard Index Fund	35,637,264	
WCM Investment Management	36,139,237	
Weatherbie Capital	23,233,259	F
Xponance	21,754,953	M
Total	\$ 350,085,660	

Total Cash and Investments

\$ 825,980,174