

FY 2024-25 EARLY BUDGET FORECAST

COMMITTEE OF THE WHOLE

BUDGET AND PERFORMANCE MANAGEMENT DEPARTMENT
MARCH 2024



ORDER OF AGENDA

01

CITY
MANAGER
OVERVIEW

02

RESIDENT
SURVEY
DATA

03

BUDGET
FORECAST

04

CAPITAL
PROJECTS
UPDATE

05

DEBT
METRICS
UPDATE

BPM STAFF

CAPITAL PROJECTS UPDATE

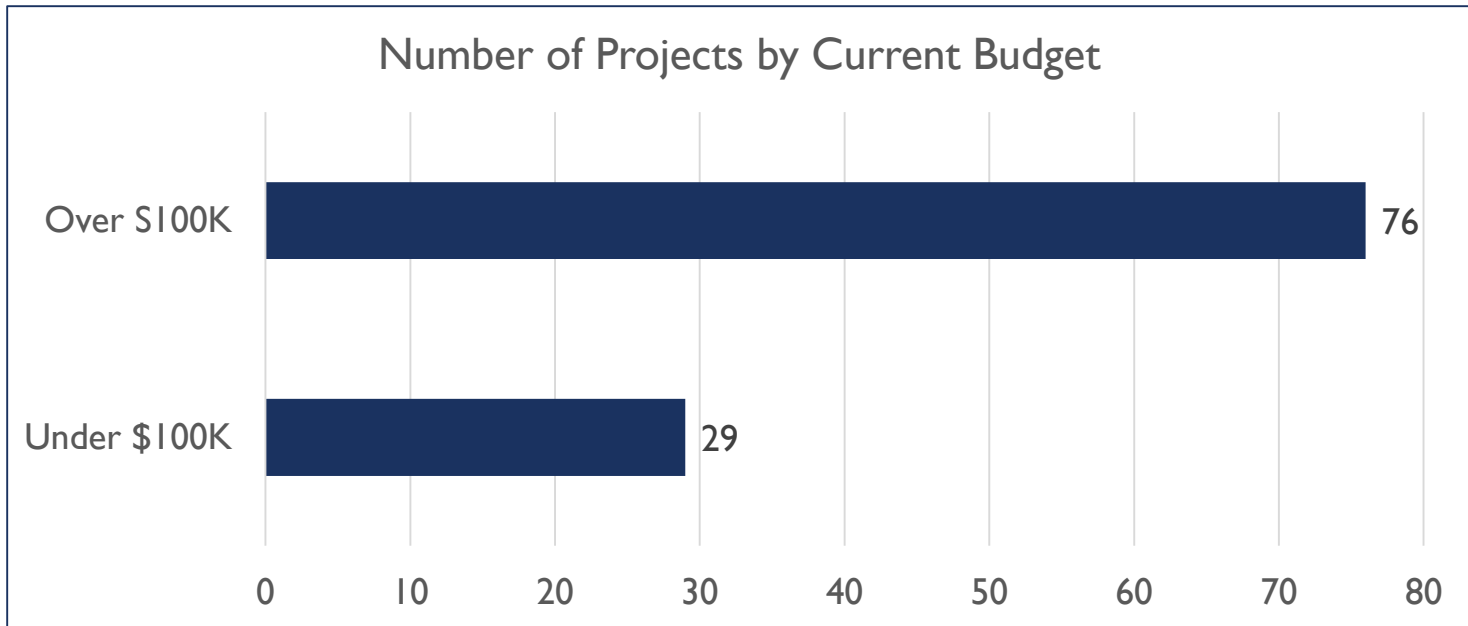
General Government Debt Financing Since 2014

2014 GO Bonds	\$139M
2018 GO Bonds	\$122M
2015 LOBs	\$37.8M
2019 LOBs	\$18.3M
2023 LOBs	\$55.0M
2/3 Bonds	\$80.5M
Total	\$452.6M

**Unspent budgets for non-proprietary fund capital projects are \$217 million (includes additional funding sources not shown above).*

LOTS OF RESOURCES
HAVE BEEN
PROVIDED IN THE
LAST DECADE FOR
CAPITAL
IMPROVEMENTS

	Number of Projects	Current Budget	Unspent
Over \$100K	76	\$142,903,210	\$108,473,400
Under \$100K	29	\$940,370	\$826,500
Totals	105	\$143,843,580	\$109,299,900

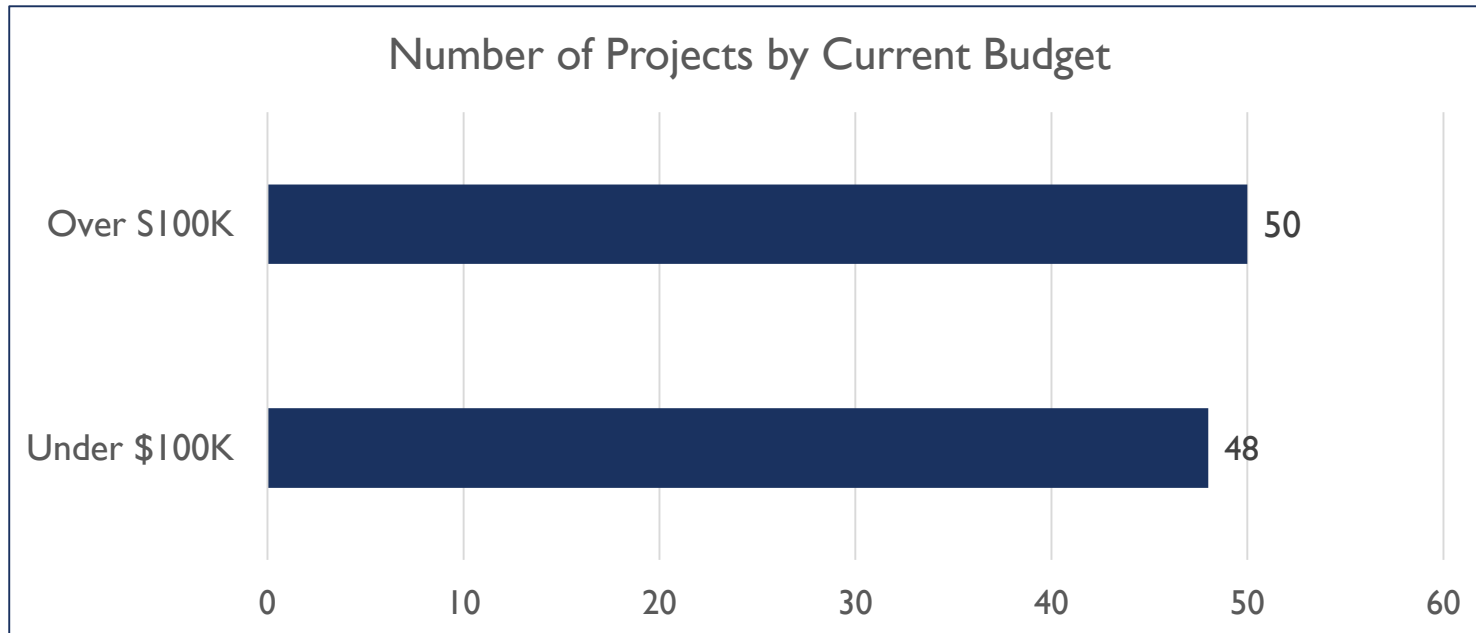


TRANSPORTATION

CURRENT CAPITAL PROJECTS

(INCLUDES "HOLDING POTS")

	Number of Projects	Current Budget	Unspent
Over \$100K	50	\$40,490,650	\$25,843,030
Under \$100K	48	\$1,559,700	\$1,079,170
Totals	98	\$42,050,350	\$26,922,200

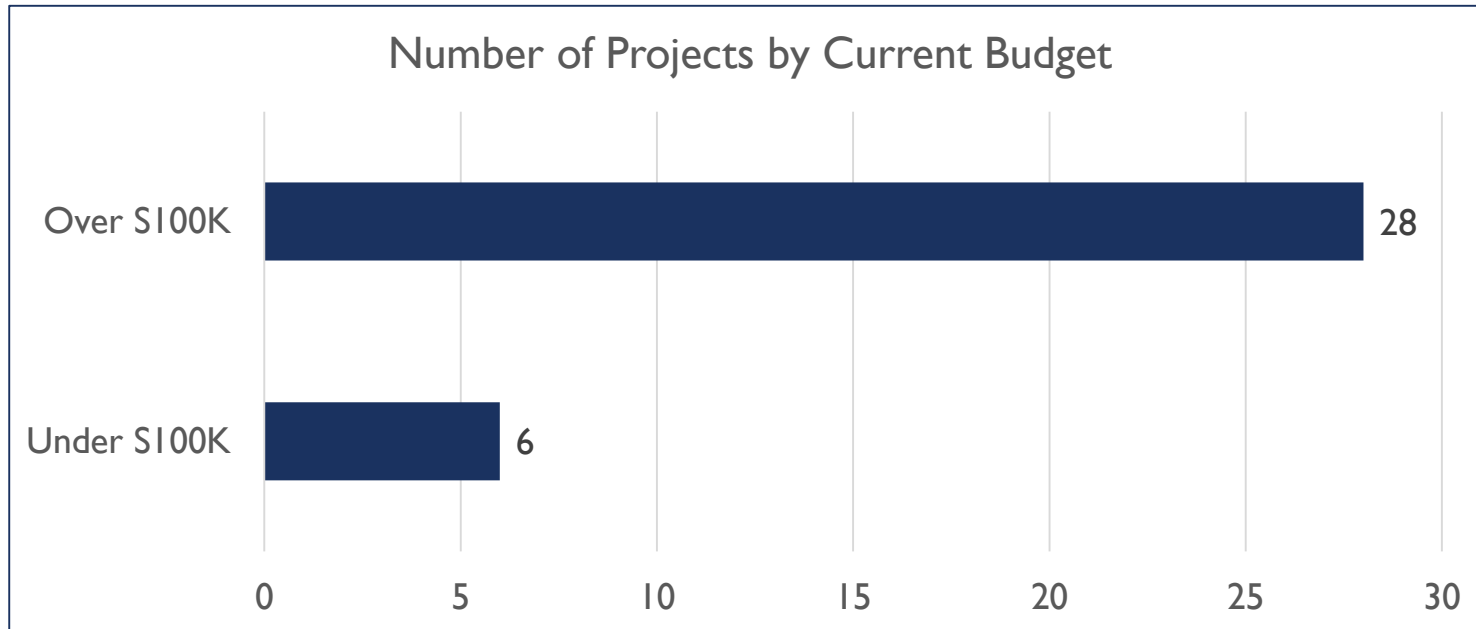


RECREATION

CURRENT CAPITAL PROJECTS

(INCLUDES "HOLDING POTS")

	Number of Projects	Current Budget	Unspent
Over \$100K	28	\$29,783,580	\$20,851,370
Under \$100K	6	\$297,820	\$188,812
Totals	34	\$30,081,400	\$21,040,182

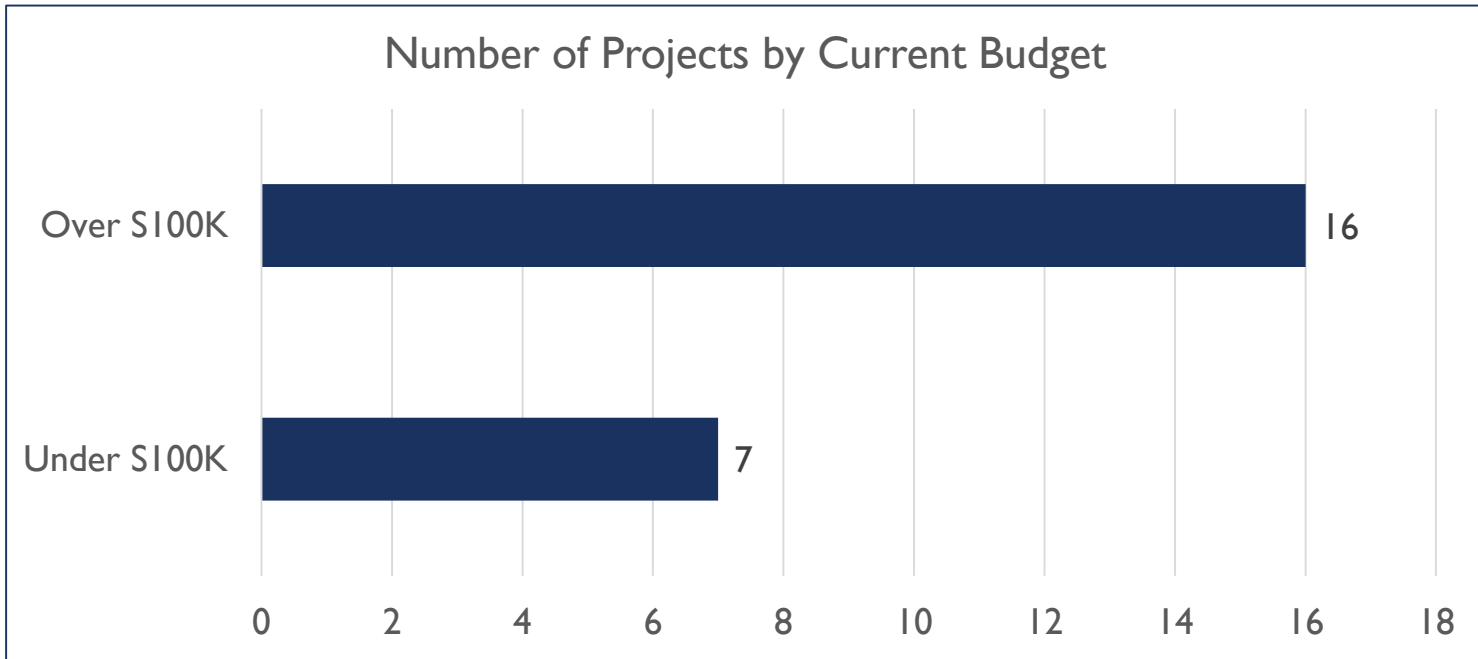


HOUSING

CURRENT CAPITAL PROJECTS

(INCLUDES "HOLDING POTS")

	Number of Projects	Current Budget	Unspent
Over \$100K	16	\$22,255,780	\$17,046,730
Under \$100K	7	\$160,490	\$150,090
Totals	23	\$22,416,270	\$17,196,280

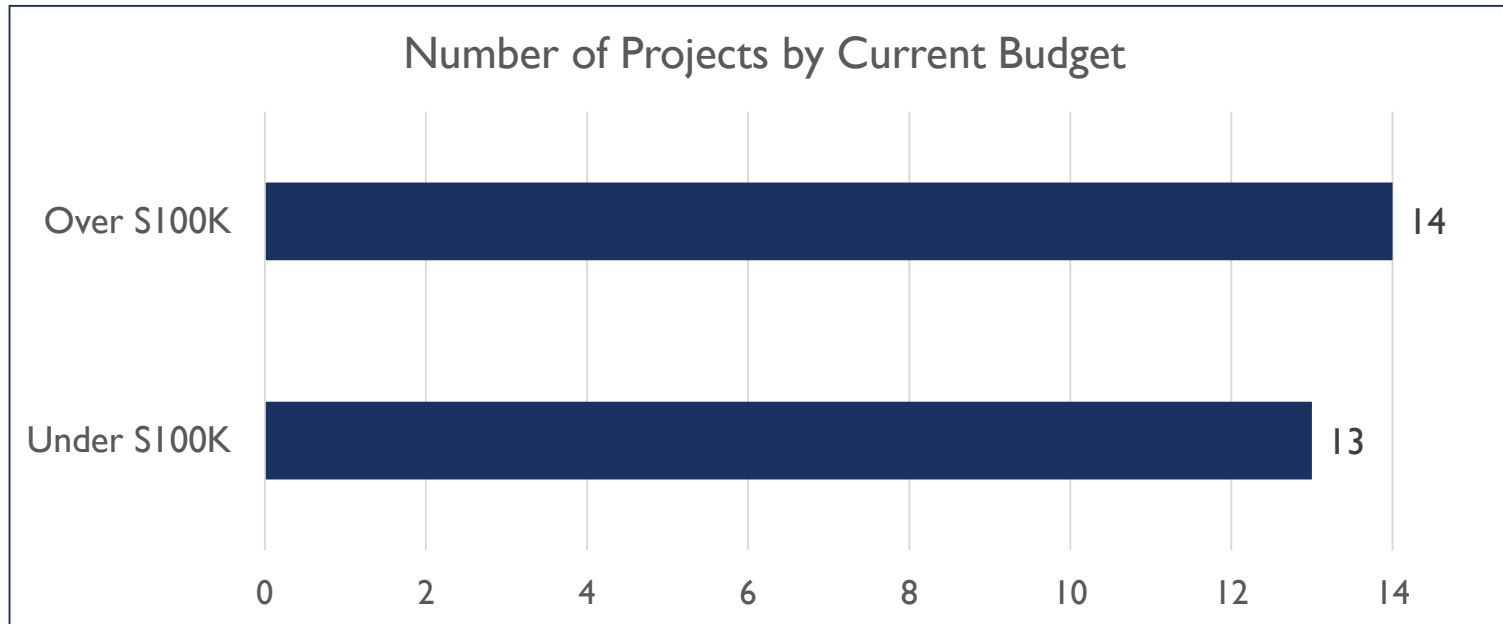


PUBLIC SAFETY

CURRENT CAPITAL PROJECTS

(INCLUDES "HOLDING POTS")

	Number of Projects	Current Budget	Unspent
Over \$100K	14	\$12,695,790	\$12,165,660
Under \$100K	13	\$438,210	\$344,580
Totals	27	\$13,134,000	\$12,510,240

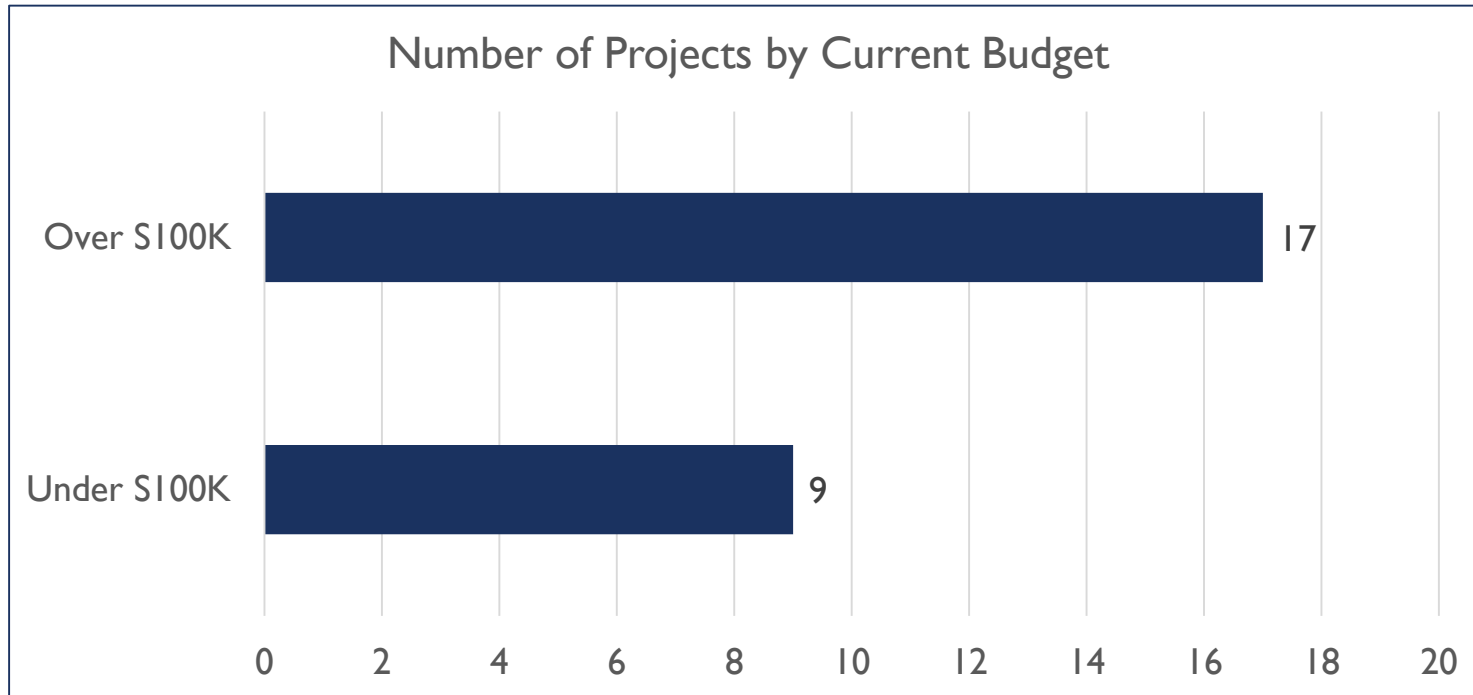


GENERAL GOVERNMENT

CURRENT CAPITAL PROJECTS

(INCLUDES "HOLDING POTS")

	Number of Projects	Current Budget	Unspent
Over \$100K	17	\$26,325,970	\$23,620,190
Under \$100K	9	\$371,720	\$238,760
Totals	26	\$26,697,690	\$23,858,950



ECONOMIC DEVELOPMENT

CURRENT CAPITAL PROJECTS

(INCLUDES "HOLDING POTS")

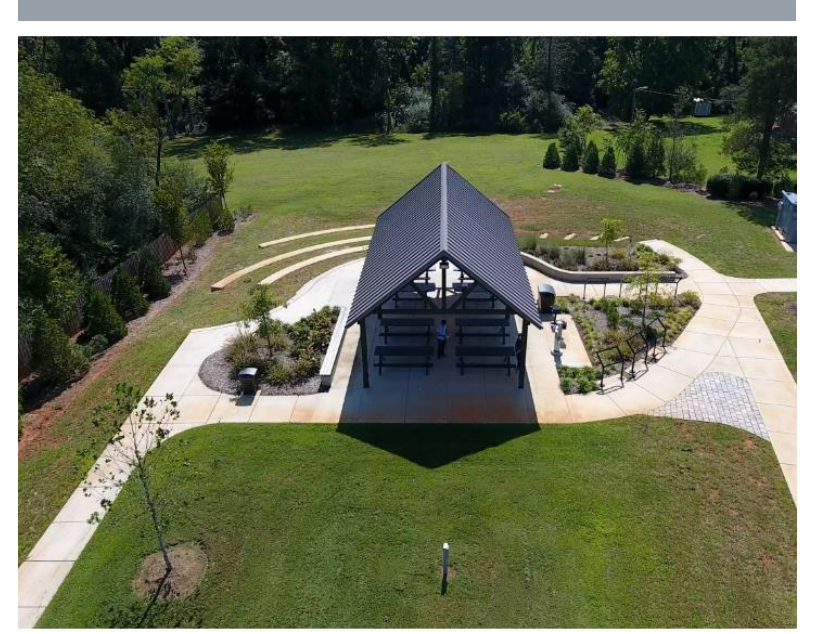
RECENTLY COMPLETED PROJECTS

- Fire Station #13
- Quarry Park – Phase 2
- Old Town Park Drainage Improvements
- Lakeview Drive Bridge
- First/Second Street Two-Way Conversion
- Easton Park Restroom



RECENTLY COMPLETED PROJECTS, CONTINUED

- Hanes Park - Phase 2
- Merschel Park
- Long Creek Park - Phase 1
- Bethania Freedman's Park
- Quarry Park – Phase 2
- Salem Lake Park – Phase 2
- Washington Park Improvements
- Easton Park Restroom



UNFUNDED CAPITAL REQUESTS

EXPENDITURE TOTALS BY PROJECT TYPE	
PROJECT	UNFUNDED AMOUNT
Sidewalk Construction and Repair	\$509,223,000
Road Improvement Projects	298,322,210
Affordable Housing/Economic Development	166,270,000
Street Resurfacing	150,000,000
Fire Stations and Facilities	80,275,000
Recreation and Parks Improvements	60,400,000

(Continued on next slide)

UNFUNDED CAPITAL REQUESTS (CONTINUED)

EXPENDITURE TOTALS BY PROJECT TYPE	
PROJECT	UNFUNDED AMOUNT
Other Transportation Projects	\$38,059,840
WSTA Facility Improvements	28,500,000
Fairgrounds Improvements	23,170,000
Bridge Replacements	12,300,000
City Yard Improvements	4,200,000
TOTAL UNFUNDED PROJECT REQUESTS	\$1,365,868,330

FY 2025-2030 CAPITAL PLANNING OVERVIEW

PRIORITIZATION

- Safety
- Regulatory Compliance
- Maintenance/Asset Management
- Strategic Investments

UNFUNDED PROJECTS

- Review capacity and remove non-feasible items
- Review priorities and current balances

FY 2025-2030 CAPITAL PLANNING OVERVIEW



- FY 2024-25 is not a 2/3 GO Bond authorization year
 - Limited planned capital improvements
- Review emergent needs for alternative funding
- Focus on long-term facility planning needs
 - Funding for holistic space planning assessment
- Reduce reliance on debt financing for projects that don't meet practical debt thresholds
- Implementation of additional \$15 per vehicle of MVPT for additional street resurfacing



FINANCE AND BPM STAFF

DEBT METRICS

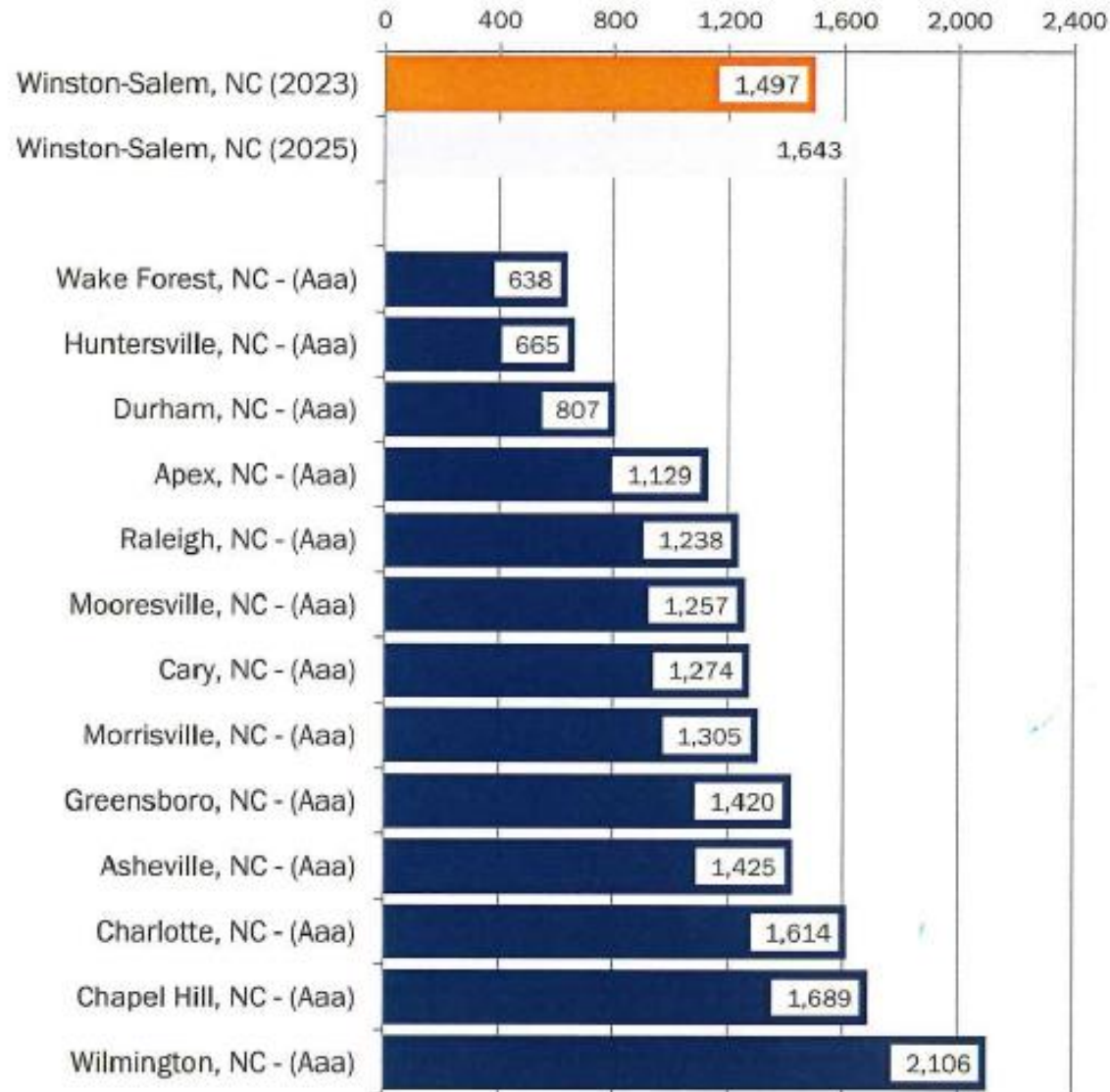
DEBT INFORMATION

- General Obligation (GO) debt AAA rated by rating agencies
- Credit rating review noted several metrics that could affect future issuances
 - Examples:
 - Debt per Capita
 - Tax Base per Capita
 - Debt Service as a % of Expenditures
- Recommendation not to authorize additional debt until fall of 2026
 - Does not affect GO or LOBs debt already approved
 - Does not affect upcoming two-thirds bonds or equipment debt
 - Uses proprietary modeling for multi-year debt scenarios

“Elevated long-term liabilities and fixed costs”

“Income and wealth metrics are below [triple A] medians”

Debt Per Capita

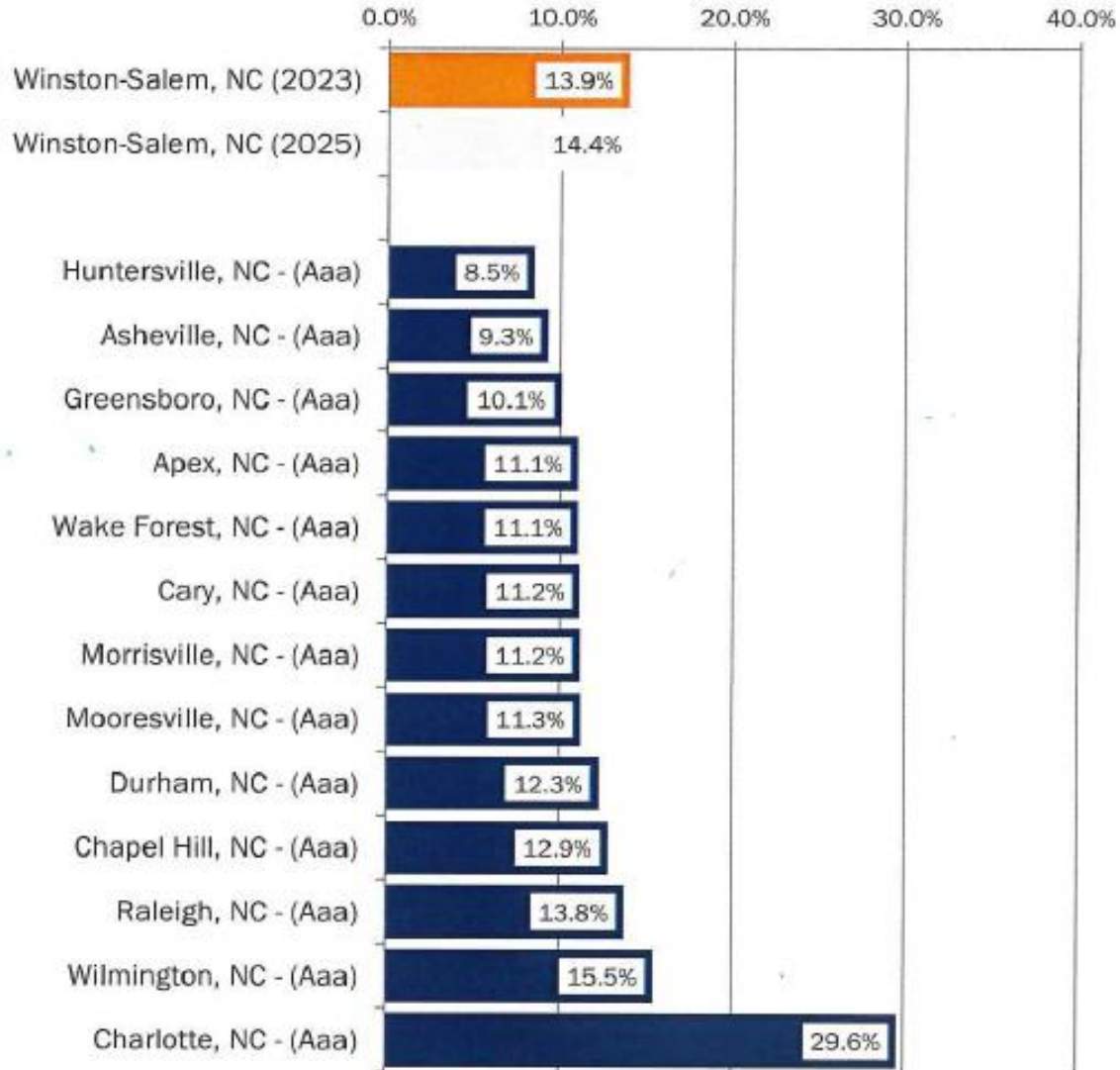


DEBT PER CAPITA

-MEASUREMENT OF DEBT BURDEN ACROSS THE POPULATION AS OF 2023

-WITH FUTURE DEBT PLANNED, PER CAPITA TO INCREASE TO \$1,643 BY 2025

Debt Service as a % of Expenditures

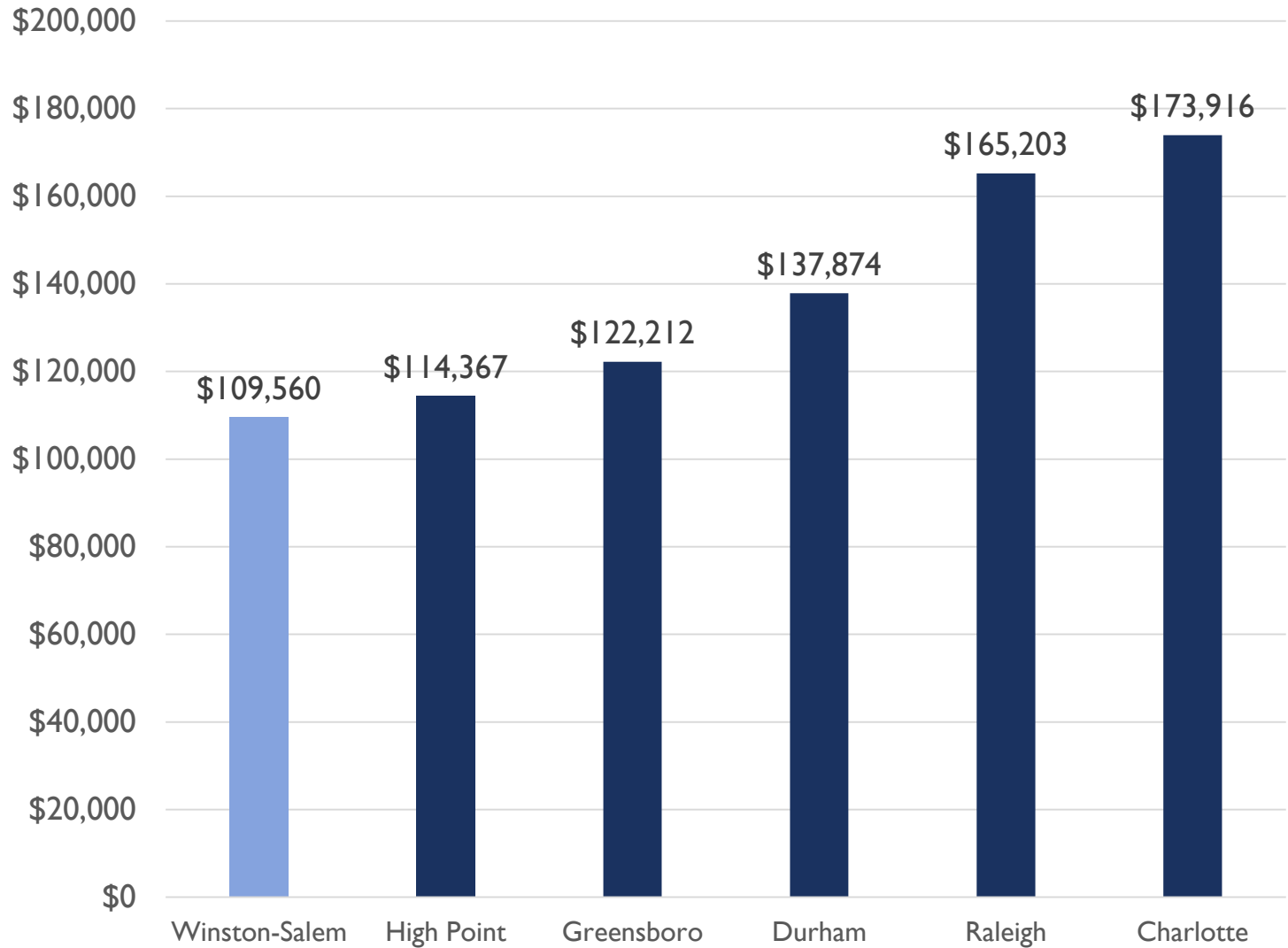


DEBT SERVICE AS A PERCENTAGE OF EXPENDITURES

-MEASURED USING PROPERTY
TAX BASE AND NET DEBT AS
OF 2023

**-PROJECTED TO INCREASE
0.5% BY 2025**

Tax Base per Capita



TAX BASE PER CAPITA

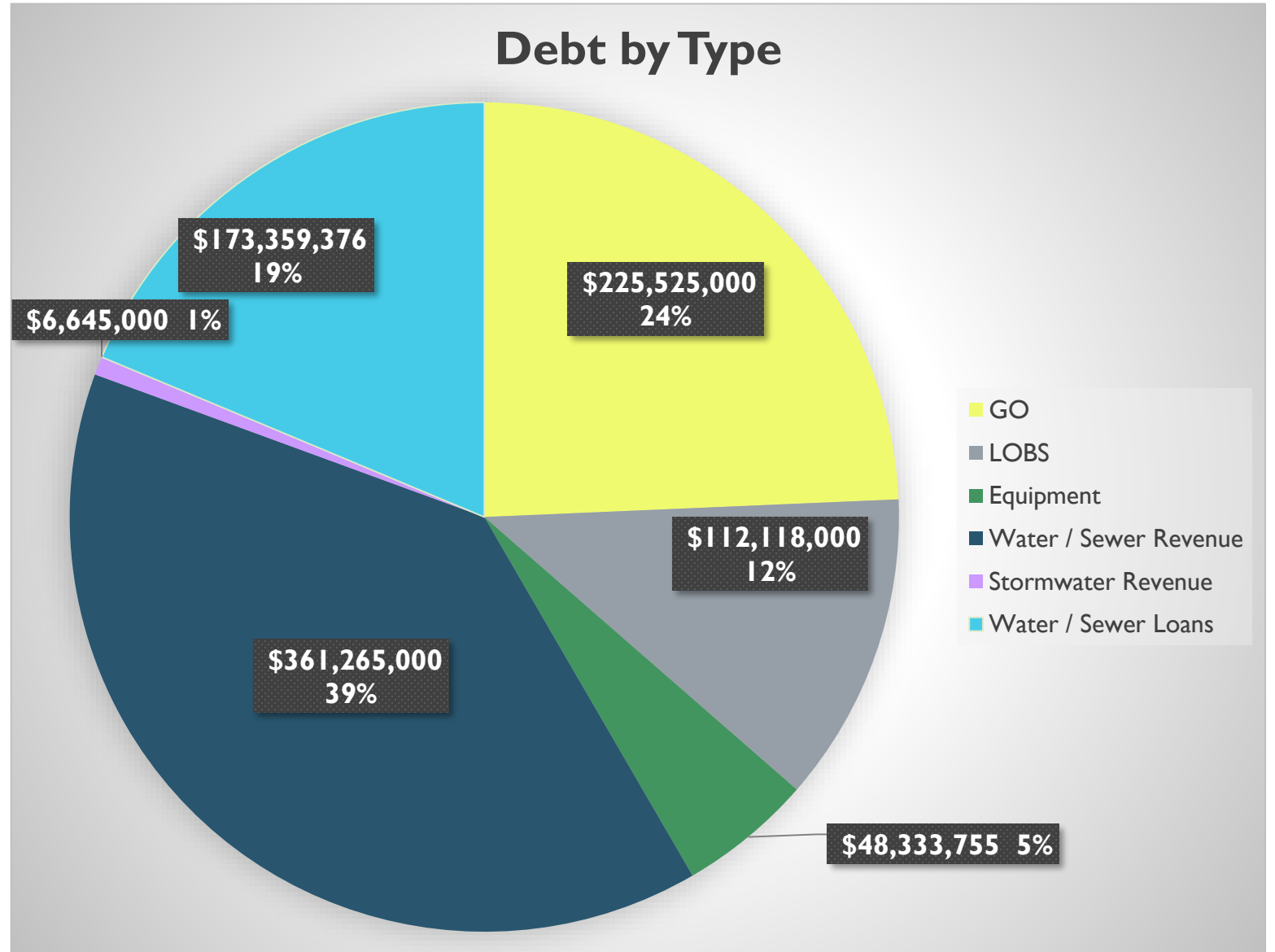
-MEASURED USING PROPERTY
TAX BASE AS OF 2023

-USES 2022 U.S. CENSUS BUREAU
POPULATION ESTIMATES

-MEASUREMENT OF TAX BASE
REVENUE GENERATION

TOTAL CITY OF
WINSTON-SALEM
DEBT (6-30-2024
PROJECTED):

\$927.2 MILLION





**END OF
PRESENTATION**